



Enfield Budget Committee 2019 Municipal Budget Proposal

***“To assist voters in the prudent
appropriation of public funds”***

-NH RSA 32:1

ENFIELD 2019 BUDGET PLAN

Process:

- Committee meets throughout the year
- Committee meets with each town department
- Committee examines budget requests, revenues

Objective: To prepare a responsible budget for the Town

- Maintain core services
- Support Enfield's QoL experience
- Ensure that funding proposals align with ongoing department-/town-level strategic planning efforts
- Reinforce and encourage town efficiencies
- Make responsible budget decisions to minimize impact on taxpayers

Summary of 2018

- Maintained town services @ 2017 levels
- Strategic governance project helped lay out a vision for the future, and articulate priorities essential to Enfield's QoL, and the resulted in the development of strategic plans by each operating department that informed initial budget requests.
- Continued support for CIP long-term capital plan
 - Funded Capital Improve. Program Capital Reserve Fund (CIP-CRF)
 - CIP-CRF Appropriation = \$396,968 (\$26,200 increase from 2017)
- Town meeting approved budget estimated needing to raise \$4.29M through property taxes
 - Actual \$4.14M
- Estimated tax rate = \$7.58/\$1000 valuation
 - Actual tax rate = \$7.53/\$1000

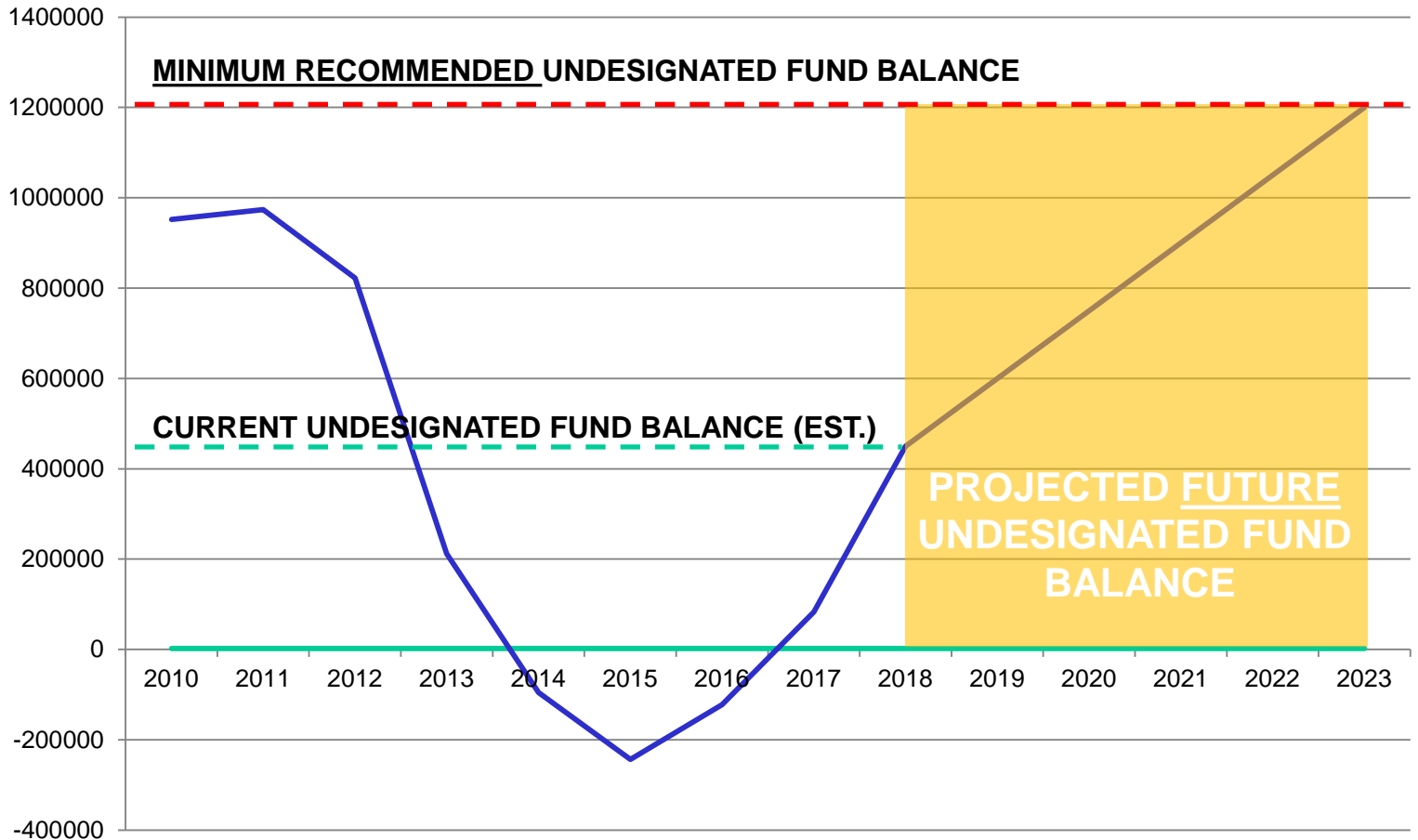
End of 2018:

- Low debt level
- NPTR is expected to decline slightly in 2019
 - High level of land use change taxes collected cannot be expected
 - Lack of “surplus” municipal property to sell
- High rate of property tax receipts (~96%)
- Solid long-term capital plan (CIP)
- Solid plan to begin erasing the Sewer Fund deficit

Areas to Watch - GF Undesignated Fund Balance

- The General Fund's undesignated fund balance was depleted following several years of significant unexpected costs and accounting errors, and this led to a deficit beginning in 2015.
- Surpluses in 2016 and 2017 helped eliminate the deficit and return the Town to a positive undesignated fund balance.
- A healthy surplus is expected for 2018 (the exact amount of the surplus will be confirmed once the Town's independent auditor files the MS-535 with the NH Dept. of Rev.) and this will help bring the Town's undesignated fund balance closer to desirable levels (10-15% of the value of the annual operating budget).
- Once the undesignated fund balance rises to the target range, it will be advisable to begin using these funds to offset certain significant non-recurring costs.

General Fund - Undesignated Fund Balance



2019 Budget Considerations

Overall Town and Regional Economy

- Healthy economy
- Low unemployment rate in NH and UV

Initial Target: Formulate the recommended budget to keep estimated spending increase around 2%, but recognize that there may be a need to support additional increases to allow new initiatives outlined in department strategic plans

2019 Budget Considerations

NPTR continuing upwards trend in certain areas

- Car registrations:
 - 2008, \$578K
 - 2016, \$974K
 - 2017, Over \$1 Million
 - 2018, Over \$1 Million
- Conservative 2019 NPTR projections

Cost Centers Required Significant Funds

- Employee benefits (e.g. retirement, workers' comp, healthcare)
- General cost of doing business
- Employee continuing education/training. (Ambulance \$10k, Police \$7.5k, Fire \$21k)

Continued capital needs (infrastructure, equipment)

- Long-term CIP/TIF in place and working well
- Building study is concluding

2018 Final Operating Budget Proposal

Expenditures & Revenue Summary

Operating Budget Appropriations

\$6.67M

CIP-CRF/Gen. Fund SWA Appropriations \$422,000

Employee & Retiree Trust Fund Approp.

\$25,000

Veterans Tax Credits

\$63,000

Projected NPTR from Gen. Fund - \$1.74M

Water & Sewer User Fees

-

\$861,000

NH Route 4A Sewer Ext. Debt Service

-

\$136,000

TIF Debt Service

- \$162,000

To be raised from property taxes:

\$4.28M

Projected Tax Rate (Municipal Portion ONLY)

- \$7.73 to \$7.84 per \$1000 valuation
- 2.65%-4.12% over 2018 actual rate (spending increase of only 1.75% when Lakeview project debt service is removed)
- Tax rate is set by State of NH with input from Selectboard and Town Manager

Highlights of Proposed 2019 Budget

- **Near level operating spending across departments**
 - Conservative projection of NPTR
 - Conservative increase in property values (town wide property revaluation will take place in 2019)
 - All core town activities and services maintained while finding ways to incorporate new initiatives proposed from strategic planning
 - Maintains existing staffing levels (maximal 2.5% merit-based salary and wage increases for existing personnel)

- **Continued funding of CIP**
 - Appropriating \$422K into the CIP-CRF (8th annual 5-cent tax increase to support CIP 15-year plan).

2019 Enfield Budget Proposal

The Budget Committee recommends a budget of \$6,677,736 with an estimated municipal tax rate of ***\$7.79 per \$1000 in valuation*** (including CIP)

- *3.39% rate increase vs 2018 actual rate*
- *Approx. \$26 per \$100K in assessed property value*

2017-18 Enfield Budget Committee

Dominic Albanese
Eric Crate
Mike Diehn
Sam Eaton (Chair)
Mark Eisener
Shirley Green (Vice Chair)
John Kluge (Ex-Officio)
Erik Russell
Jean Patten
Nancy Smith

Administration Liaison: Ryan Aylesworth, Town Manager

The Committee appreciates and thanks the CIP, Town Administration and Employees for their input, cooperation and dedicated service to the Town.